

Corporate Fiber & Materials Benchmark

MEET THE PROGRAM – NEW PARTICIPANTS





Your CFMB team



Liesl Truscott Europe and Materials Strategy Director

Stefanie Maurice Textile and Materials Specialist



Prerna Pandey Materials Program Co-ordinator



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Amish Gosai South Asia Manager



María Fernández CFMB Intern





We are a **global nonprofit** working closely with our members and partners to drive **industry transformation**.

Our vision

We envision a global textile industry that protects and restores the environment and enhances lives.

Our mission

Inspire and equip people to accelerate sustainable practices in the textile value chain.

Minimize the harmful impacts of the global textile industry and maximize its positive effects.

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Our 2030 strategy: Climate+

Textile Exchange is the driving force for urgent climate action on textile fiber and materials.

Our goal is for **30%* reduced CO₂ emissions** from textile fiber and material production **by 2030**.

We will need **strong partnerships** to **accelerate** the adoption of existing tools and enable **disruptive innovation** around new business models and zero-carbon materials.

*range exists to allow for alignment with 1.5°C pathway and science-based targets

COVID-19 has demonstrated the deep interconnectedness of people and planetary systems.

We now have the opportunity to rethink the textiles industry and make it fit for the future.

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But first we need to know

where we stand.

WE NEED PLASTICS, WHAT ABOUT NATURE?

2 RESPONSIBLE CONSUMPTION AND PRODUCTION

13 CLIMATE ACTION



What We Will Cover



- Welcome to benchmarking
- 2 An overview of the program
- **3** Getting started on uptake reporting
- 4 A closer look at circularity
- **5** Benchmarking platform and how to register
- 6 How we will be supporting you

7 Q&A





Benefits of Benchmarking

- Benchmarks clarify what societies expect from industries and companies.
- 2 Benchmarks clarify where and how companies can contribute to sustainability.
- **3** Benchmarks **promote a race to the top**.
- **4** Benchmarks help companies track progress.
- **5** Benchmarks **promote dialogue** and are a proven and effective engagement tool for companies.





What the Benchmark Delivers

- 1 **Credible, industry-level data** that demonstrates progress towards preferred fiber and materials portfolios.
- 2 "Deep dive" support on preferred fibers and materials through the benchmark survey and associated tools, allowing practitioners to understand best practice, create a roadmap and operationalize their work.
- 3 "Critical friend" feedback from a collaborative, businessfriendly organization that genuinely challenges the industry to do better.



For individual companies



Program Overview



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Program Overview



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The survey framework covers all important areas of materials sourcing and allows companies to select priority materials from a portfolio of options.



Alignment with Sustainable Development Goals (SDGs)

Biodiversity Pilot

Integration: The Biodiversity Module will be integrated with the CFMB - just like biodiversity management, it should be integrated into existing materials/sourcing strategies.

Build: Benchmark participants will not be starting from scratch - the Biodiversity Module will build on responses to questions in the CFMB.

Foundational: This first year will be a baseline - we can road test the module, share insights, and improve for further years.

Alignment: Ensure the Biodiversity Module is aligned with - and informed by - important global and industry initiatives (such as the Science Based Targets Network and the Fashion Pact).





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Fiber and Materials Portfolio of Options



Currently the benchmark offers modules in the following important materials categories. Within each category companies report on the sustainability programs or standards their company has adopted.





Taking a Portfolio Approach

Taking a portfolio approach means recognizing that there might **not be one single fiber**, **material**, **or program that meets all requirements or business needs**, and that a company's selection might **change over time**.

A portfolio approach can be achieved by:



Building a mix or a **suite of preferred materials**, based on the consideration of options, impacts and organizational priorities.



Embedding a strategy that leads to **preferred options replacing unsustainable or less sustainable options** over time - including target setting to align commercial and sustainability teams and drive progress.



Having a **commitment to integrity** and the principles of **continuous improvement** thus ensuring the options selected result in a positive change.

Textile Exchange recognizes that "**one size does not fit all**" and our benchmark allows participants to build their own portfolio based on the sustainability programs their company is implementing.



Annual Engagement Cycle

The Benchmark Program follows an annual cycle as follows.

Development

Program review and upgrades

Participation

July - October Survey completion and submission

Analysis

July - 1st October Submission (rolling) review and results preparation

Reporting

November - February (2021) Company Scorecard, Material Change Index and Insights Report

"Bench" learning

Ongoing Peer learning program (including conference)





Your Benchmarking Choices

1. Participation:

- Brands / Retailers
- Manufacturers

2. Survey Selection:

- Full Survey
- Material Module(s)
- Progress tracker

3. Scorecard Options:

- Company confidential scorecard and sector results:
 - Standard
 - Advanced
 - Premium





Suite of Guides

Our suite of guidance notes supports participants on all aspects of sustainability related to materials sourcing, including definitions, calculations, methodologies, and best practices.





Uptake Reporting



What is uptake data?

- Data on the volume of products, fabrics, yarn or fiber your company has placed onto the market
- All uptake data for CFMB 2020 is aggregated at fiber-level.
- If your data is not at fiber-level "conversion rates" are available to estimate the volume of fiber.

<u>https://textileexchange.org/wp-</u> <u>content/uploads/2019/10/CFMB_2019_Fiber-</u> <u>Conversion-Methodology.pdf</u>





Why do we collect uptake data?

- Scoring in CFMB Survey
- Benchmarking in Scorecards
- Analysis of Industry Totals

The big picture

Industry footprints are based on company-reported uptake volumes of key materials, including 54% cotton, 33% polyester, 7% manmade cellulosics, 5% nylon, 1% wool, <1% down.

- Volume of materials reported: 4.4 million tons
- Share conventional: 2.6 million tons
- Share preferred, recycled: 0.3 million tons
- Share preferred, renewable: 1.4 million tons

Visualizing uptake share





How should we calculate this?

Fiber Uptake Calculation Guide – best practice recommendations









	Recommended Approach & Best Practice for Robust Industry Reporting
Supply Chain Stage for Data Extraction	Product-Level (Actual quantity delivered to final destination country for sale "Placed on the Market"). More advanced options also available.
Supply Chain Stage for Final Calculation	Fiber uptake calculations should include fiber loss estimations in production and, ultimately, estimate the fiber input at raw fiber level.
Date range	Preferably Calendar Year (January 1 – December 31).
Products In-Scope	Brands – All major textile components of products produced. Retailers – All major textile components of own-line products produced.
Materials In-Scope	 All textile fibers used as basis of fiber uptake calculations (conventional and preferred/more sustainable, from both virgin and reclaimed feedstocks). Additional materials include down and feathers ("down").
Product Weights	Actual product weight for each unique Style:Color combination (e.g. average of minimum and maximum weight).
Estimating Fiber Losses in Production	Use loss factors when converting product or fabric volumes back to fiber input.
Product Integrity System	Establish a product integrity system to collect necessary information to validate sourcing of more sustainable fibers and materials.
Documentation of Calculation Process	 Develop in-house methodology document for calculating fiber uptake. Submit Fiber Uptake Calculation Metadata Form with CFMB Survey. Verification of calculations.

https://textileexchange.org/wp-content/uploads/2019/10/CFMB-Guide-Fiber-Uptake-Calculations-Final-October-2019.pdf

Example Calculation to Fiber Level

In 2019, 100,000 0.2 kg t-shirts were placed on the market for sale by Company XYZ. The t-shirts are 100% Organic Cotton.

100,000 x 0.2kg = 20,000 kg Organic Cotton at product level

The conversion rate for cotton from product to fiber for apparel is 1.65. (I.e. 1.65 kg of ginned cotton fiber is needed to produce 1 kg of cotton apparel).

20,000 kg x 1.65 = 33,000 kg of Organic Cotton fiber-level





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Example of how to report – Wool

	Used	Produc	t	Volume	Unit	Reporting Tie	r Conversion Rate	Total Wool (MT)	Estimate % of Total Wool	Total Wool Incl. Estimates (MT
OW			~		~)	•			
RWS		Apparel	~	50	Metric Tons 🗸	Fiber	•	50.00		50.00
ZQ-NZ			~		~]	•			
ZQ-Others			~		~] [.	•			
rWool		Apparel	~		~		•	Incomplete	0.5	1.3216
OtherWP			~		~] [.	•			
ConvW		Apparel	~	100	Metric Tons 🗸	Product	. 2.13	213.00		213.00
Wool Portfolio	l.							263.00	0.50	264.3216
Wool Program	IS							50.0000	0.5000	51.3216



Uptake Calculations – Resources

Fiber Uptake Calculation Guide:

https://textileexchange.org/wpcontent/uploads/2019/10/CFMB-Guide-Fiber-Uptake-Calculations-Final-October-2019.pdf

Fiber Conversion Rate Guide:

https://textileexchange.org/wpcontent/uploads/2019/10/CFMB 2019 Fiber-Conversion-Methodology.pdf

Additional Uptake-specific webinar to be announced.

Any further questions?

SMaurice@TextileExchange.org







A Closer Look at Circularity



Introduction to Corporate Citizenship

Reporting & ESG Disclosure

- Experts on investor ESG ratings and benchmarks such as DJSI, CDP, ISS worked with 50+ companies across 30 industries in 2019
- ESG standards expertise (SASB, GRI, etc.) to inform disclosure.

Strategy & Performance

- Strategy development support on a project basis or extension of your team.
- Translate benchmark insights into performance improvement and opportunity.
- Experience across the textile value chain from raw material supplier to brand and retailer.

For 23 years, Corporate Citizenship has been a trusted partner to 500+ clients across 45 countries.



A Comprehensive Approach to Circularity



Tracking progress on circular *systems* for fiber and materials

TextileExchang

Circular **design** and **business model**, along with the creation and use of **circular inputs**, support a fully circular, closed-loop textile system.



Corporate Fiber & Materials

Benchmark Program

Insights. Action. Impact.





III. Circularity **Circularity Strategy*** **Resource Use* Design for Circularity Business Models Textile Collection***

Data analysis to model material circularity and pinpoint levers for change.



* Recycled materials percentage of total uptake rounded from 6.4%.

Recycled Content*

** Collection: EPA industry estimated recycling rate, 2017. Source: https://www.epa.gov/facts-and-figures-about-materials-waste-and-recycling/textiles-material-specific-data





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Capturing the Full Potential of Circularity

- Uniquely positioned to capture the full potential of circularity.
- The CFMB applies a material and fibers *input* lens to go beyond the typical "waste management" approach to circularity.





Benchmarking Platform and How to Register



Benchmarking Platform

The benchmark is managed through an online digital platform in collaboration with 73bit. An impressive number and range of benchmarking programs benefit from 73bit's technology and services including the United Nations (PRI), Bill & Melinda Gates Foundation (Access to Nutrition Index) and Business in the Community.

TextileExcha	Corporate Fiber & Materials Benchmark Portal Insights. Action. Impact.	
	WELCOME SHARKS DONT BITE	ACCESSIBILITY V LMANAGER V OLOG OUT
Home	Overview Click to download the document of entire survey.	16%
Overview CFMB Website	Terms and Policy Company Profile	Welcome to Your CFMB Portal!
Submit	Submission Scope Strategy and Integration Portfolio - Cotton	Exchange's Corporate Fiber & Materials Benchmark (CFMB) Program. The CFMB provides a robust structure to help companies systematically measure, manage and integrate
	Portfolio - Wool Portfolio - Down	a preferred fiber and materials strategy into mainstream business operations. For more information, please visit our website
	Portfolio - Leather	IMPORTANT NOTICE The 2019 Survey goes live on May 30 and will

Technical Platform:

- Secure site
- Online guidance
- Resource library
- Progress monitoring
- Multiple access / team sharing
- Year-on-year progress tracking
- In-built calculators
- Digital scorecard
- Archived submissions and scorecards



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Registration Textile Exchange CFMB Portal differentiates between registration of Users and registration of an Organization because one Organization can have many Users. Below are the steps for registering a new user for a new organization, as well as registering a new user for an existing organization.

Registration for new user and new organization

1. Click "Register as a new participant" at the bottom of the Sign In page -(https://cfmb.textileexchange.org) or "Access the user portal" -(https://mci.textileexchange.org/)







Registration Process





2. Fill in your details and click "Register." Note that the email address will become your User ID by default for future sign in.

Password must contain seven or more characters with at least one number, one uppercase letter, one lowercase letter, and one special character.

& First Na	ame	Last Name	4
Email *	EmailAddress		
Confirm Email *	Confirm EmailAddress		
Password *	Enter Password		
Confirm Password *	Enter Confirm Password		
	RESET	REGISTER	
	* All field	s must be filled in.	

3. You will receive an on-screen message confirming that your User ID is created. Please click the word "here" on the screen Sign-in using the email and password you just entered to register your organization.

Your User ID has been created. Please click <u>here</u> to sign-in using the email and password just entered to create an account for your organization.

> Kind regards, CFMB Support Team – Textile Exchange (CFMB@TextileExchange.org)



Registration Process

4. Click "No" to "Is your organization is already registered," enter your organization name, select the survey category you wish to participate in and click "Associate." This year will be also open to manufacturers and it will be added in this part.

	Organization Registration
Is your organization already registered?	Oyes Oyes
Enter organization name	
Select survey category	Brand/Retailer – Corporate Fiber & Materials Benchmark Supplier/Manufacturer – Corporate Fiber & Materials Benchmark ASSOCIATE

5. You will receive an on-screen message confirming that your organization registration is being processed. You will receive an email confirming your registration shortly, but should you not hear from us within 24 hours, please contact CFMB@TextileExchange.org.

Thank you for registering with Textile Exchange Corporate Fiber & Materials Benchmark.

Your organization registration is being processed. You will receive an email shortly to confirm your registration.

If you do not receive an email from us within 24 hours, please contact CFMB@TextileExchange.org

Registration Process



6. Your registration confirmation email will contain a link for you to sign in or you can go directly to

https://cfmb.textileexchange.org to sign in. The email will also state your organization code. Please keep this code safe, as it will be required for you to register any additional users to your organization.

My Portal

My Portal is where you can monitor all new, open and submitted surveys and previous feedback reports.

leExchange		Corporate Fiber & Benchmark Portal Isights. Action. Impact.	Materials		
COME SHARK	S DONT BIT	TE .			
urveys & Reports					
NEW	OPEN	SUBMITTED			
#Survey Name			Deadline		Reports
CFMB 2019					1
TE PFM Brand Bend	hmark Survey 20	116	15-04-2017 00:00	D	
TE PFM Consumption Tracker 2018			28-11-2018 00:00	D	
TE PFM Consumpti					



How We Can Help

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What You Said...

How can the CFMB team help?

Provide more practitioner training Present more program updates and webinars Provide more feedback and consulting services Provide more interactive support Provide more PR/marketing and communications



Arrange peer-to-peer learning/buddying

"

"Thank you and look forward to continue working on the CFMB 2020 survey going forward...."

Additional ideas for support

- Provide more support to our benchmarking team
- Help with uptake volume calculations
- Hold masterclasses on specific topics e.g. fiber uptake calculations
- Allow more time for data compilation and survey turnaround
- Other



Full stakeholder consultation results will be available soon at the CFMB HUB.



How We Responded...

- Created a Textile Exchange HUB to support a Performance Improvement Community. Use the HUB for:
 - Latest notifications
 - Community dialogue and question posting
 - Library of webinars, reports, guides, etc.
- Drop into our live online benchmarking "clinics" - to be held weekly via zoom. Come along with your questions, concerns, or to hear from others.
- Find out more about our consulting and support services
 - Textile Exchange
 - Corporate Citizenship
- Email us with any questions or feedback!
 <u>CFMB@TextileExchange.org</u>





Home Communities - Directory Events - Browse - Learning Center - Participate - Help/FAQs search Q **Companies Creating Material Change** Community Home Discussion 2 Library 8 Events 0 Members 17 **Current Poll** Latest Discussion Post Announcements Welcome all Companies Creating Material Post-COVID-19 Material Change Dialogues Change! BY: LIESL TRUSCOTT , 2 DAYS AGO BY: LIESL TRUSCOTT , 4 DAYS AGO Hello there! Last week we hosted our first post-Dear Benchmarking Community COVID-19 closed-meeting dialogue, under **Latest Shared Files** We are delighted to welcome you to the CFMB Chatham House rules. We capped the group at 40 hub. We hope the hub will provide an effective and limited it to one peer group (in this first case it way to keep in touch - not only between us and was brands and retailers). Our goal is to create Post-COVID-19 Material you but also between you and other Change Dialogues safe spaces ... benchmarkers. BY: LIESL TRUSCOTT 2 DAYS AGO You recommend this. While benchmarking is designed to accelerate a race to the top, it is also a way to come together Are you creating material as a "performance improvement community" - to Presentation on poet COVID

Q&A

Additional Support Available





We are here to help. Contact us for details.

- "Getting Started" workshops for benchmark teams
- Deep-dives on uptake calculations
- How to unpack your company scorecard
- Board, C-Suite or Team presentations of results
- In-depth gap-analysis for corporate action planning

Additional survey support from Corporate Citizenship:

• In-depth understanding of the circularity module and the full CFMB, available to support on one module or all.

CFMB@TextileExchange.org Cory.Skuldt@Corporate-Citizenship.com



Let's make a change together.

CFMB@TEXTILEEXCHANGE.ORG



Thank you



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